2018 ANNUAL REPORT POINTS OF LIGHT







OUR MISSION

DEMCO exists to serve our members through professionally trained employees providing safe, reliable and affordable electricity as well as other high-quality products and services.

As a good corporate citizen, DEMCO is committed to stimulating the economic growth and prosperity of our area through ethical conduct and sound business principles.

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THE PRESIDENT'S REPORT

The President's Report is offered to the membership each year as a review of DEMCO operations and highlights the efforts taken by your electric cooperative to keep reliable service and stay financially secure.

Since the onboarding of our new CEO in August 2018, I have observed the steadfast hard work and deep commitment of DEMCO leadership, staff and board directors to deliver our mission to co-op members.

Founded in 1938, DEMCO is one of the largest of 900 electric co-ops in the country. DEMCO is also Louisiana's largest co-op serving 110,000 metered members and maintaining 8,600 miles of power line in seven parishes – Ascension, East Baton Rouge, East Feliciana, Livingston, St. Helena, Tangipahoa, and West Feliciana.

This year, after many years as a DEMCO board director, I serve as your President, and it is a real pleasure to do so. I will work hard with the 218 DEMCO staff members and every board director in our collective mission to deliver safe, reliable and affordable electrical service to you our co-op members.

With an impressive foundation upon which to grow, DEMCO aims to bring new accounts and members online. Each member is important to us, and each member makes the co-op stronger. When we provide high-quality service to existing members and actively prospect new residential, commercial and industrial members, our co-op grows and our members benefit with lower costs.

A review of DEMCO's system statistics shows DEMCO's kilowatt-hour (kWh) sales were 2,161,771,613 in 2018, an increase of 6% from 2,030,798,923 kWh sales in 2017.

The number of members billed increased to 110,312 in 2018, up by 2% from 108,682 in 2017. Total miles of line in operation are steadily increasing, now at 8,600 miles of line, up from 8,557 miles in 2017 and 8,467 miles in 2016. Also noteworthy is an increase in system peak demand, from 535.7 MW in 2017 to 662 MW in 2018, a 24% increase.

In closing, I would like to thank Freddy Metz and Eugene Traylor for their many years of service as DEMCO board members. Each retired in 2019. Congratulations to Glenn DeLee representing District 6 members of East Feliciana Parish and Randy Lorio representing District 3 members of East Baton Rouge Parish for their re-election to another three-year term. This is also a great opportunity to welcome the newest member of the board Kevin Beauchamp who will represent District 13 members of West Feliciana Parish. I would also like to thank the members of District 9 Livingston Parish for my re-election to the board to represent them. I appreciate your confidence in me.

I look forward to serving DEMCO members with my fellow board directors and pledge that we will work with you to make ours the safest, most reliable and affordable electric cooperative. It is our privilege and a pleasure to represent you.

In your service,

Danny Berthelot, President
DEMCO Board of Directors





CEO MESSAGE

In August 2018, I joined DEMCO as CEO and General Manager. As a career co-op professional, my experience is vast and varied. My work with local, regional and national co-op members and leaders has uniquely readied me for my work at DEMCO, the largest electric cooperative in Louisiana and one of the largest of 900 in the United States.

With 110,000 meters and 8,600 miles of power line, DEMCO is a powerhouse. DEMCO has a state-of-the-art modern system of electric transmission and distribution facilities that includes 10 metering points for wholesale power and 41 substations for system reliability.

The DEMCO team is comprised of dedicated and knowledgeable hard-working men and women who energize our business and communities across a seven-parish service area: Ascension, East Baton Rouge, East Feliciana, Livingston, St. Helena, Tangipahoa, and West Feliciana.

Since 1938, DEMCO has kept family, friends and community connected, and we understand the spirit that helped create this co-op must be continually nurtured.

DEMCO, your electric cooperative, works hard by investing time, money and expertise in community and economic development projects, educating students about safety and the environment, and generously donating time, energy and resources to charities, schools and community events.

As we continue to look toward the future, you can be confident that DEMCO will commit to explore new ways to serve our members and our community. While times and technology will continue to change, our commitment to you will not.

Randy Pierce
CEO and General Manager



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MANAGING YOUR CO-OP

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ECONOMIC DEVELOPMENT

DEMCO's economic development efforts have shown huge successes in 2018. Projects throughout the service territory are not only coming to fruition but are sparking additional growth.

The team at DEMCO has made great strides in our work with developers, and we pledge to continue meeting the needs of residential, commercial and industrial members.

One area in particular that is experiencing exponential growth is the Interstate 12 corridor. The cooperative is excited to be serving new and expanded retail and residential loads along this active area of our service area. DEMCO welcomes residential subdivision members in Hidden Point, Fairview Gardens, Camden Oaks, Highland Lakes, Hunter's Ridge, Cedar Pointe, Arbor Grove, Sanctuary at Oak Colony, and Mariner's Cove.

Large commercial projects are also moving forward with a three-story Pelican Credit Union main site on O'neal Lane, a Hobby Lobby at Juban Crossing, a Green Season on Central Thruway, and Superior Ford in Zachary. Economic development is key to expanding our membership base and the consequential spread of cost to all members.

As DEMCO continues to grow with the needs of our members, we all continue to build with the pace of success in industry. The cooperative looks forward to serving the needs in this area and beyond as the membership's interest grows.

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COMMUNITY

It is one of the foundational principles of cooperatives all over the world to have concern for community. Moreover, it is in DEMCO's culture and mission statement to be a good corporate citizen.

Members throughout our seven-parish service territory choose to participate in a program called Operation Roundup. This voluntary program rounds each participating member's bill up to the nearest dollar and contributes that extra change to the DEMCO Foundation. Over 66,472 DEMCO members participate each year, and the average contribution by each is \$6. These funds are then used to help DEMCO members who have experienced some form of hardship or have fallen on hard times.

The DEMCO Foundation has been in existence since 1997 and has reached a pinnacle amount in its contributions of more than \$5,000,000.

A DEMCO Foundation Board made up of community members reviews monthly applications and determines which to fund. Disbursements include: 656 scholarships totaling \$733,916; school uniform awards of \$192,657 purchased and distributed to over 800 children; and \$234,689 to over 200 families impacted by house fires or tornadoes. Funds of \$445,111 have been provided for medication and medical expenses for the elderly and disabled, as well as \$443,682 to fund handicap-accessible ramps and critical home repairs. Over \$2,000,000 has helped families remain in their homes (rent and mortgage).

Over the last 21 years the DEMCO Foundation has been the saving grace for so many members in times of need. Year after year the nonprofit arm of your cooperative has helped so many. Following the heart of the cooperative way, DEMCO has been there and made such a great difference in the lives of members just like you.

This monumental dollar amount would not be possible if it were not for the caring spirit and sacrifices of all participating DEMCO members. Together we continue to make our communities stronger.



REPRESENTING MEMBERS

BOARD OF DIRECTORS

DISTRICT

Clarence "Bimbo" Brock
Ascension Parish

BISTRICT BISTRICT

Dennis Lott Secretary/Treasurer Livingston Parish

DISTRICT 2

Jill McGrawEast Baton Rouge Parish

DISTRICT

Daniel Berthelot President Livingston Parish

DISTRICT 3

Randy Lorio
East Baton Rouge Parish

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Richard "Dickie" Sitman St. Helena Parish

DISTRICT

Steve Irving Vice PresidentEast Baton Rouge Parish

DISTRICT 1

Frank Johnson St. Helena Parish

DISTRICT 5

Alice Faye Morris East Feliciana Parish 12

Eugene Traylor Tangipahoa Parish

DISTRICT 6

Glenn DeLeeEast Feliciana Parish

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Kevin Beauchamp West Feliciana Parish

DISTRICT

Leslie FalksLivingston Parish



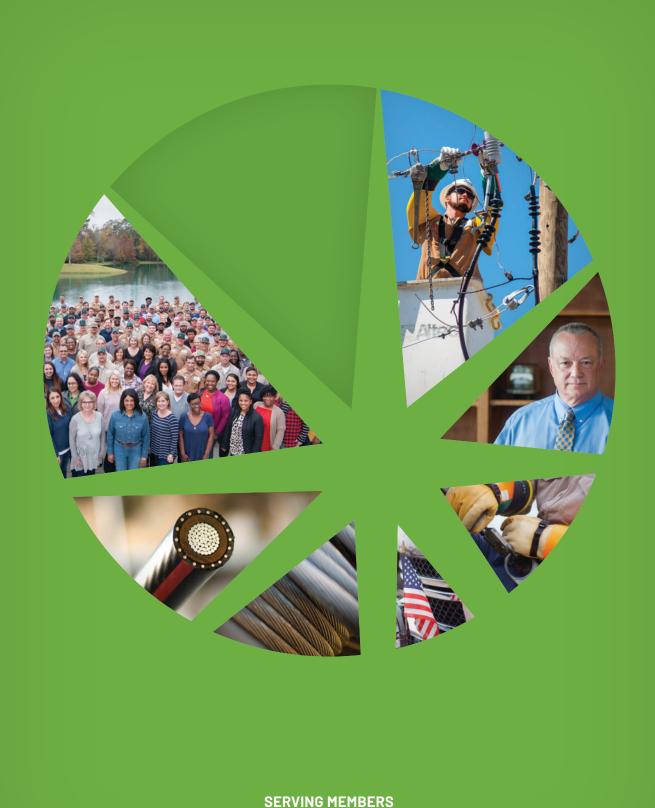
SERVICES

DEMCO Foundation

Through the years, the DEMCO Foundation has provided much needed assistance to DEMCO members in their most dire times of need. This foundation is funded through the Operation Roundup Program funded by and awarded to DEMCO members. About two-thirds of our membership participates with an annual donation averaging \$6, which yields about \$400,000 annually to award to members in need. Individual assistance, college scholarships and emergency assistance are available to members through a confidential process.

Dixie Business Center

The Dixie Business Center is a business incubator supported by your cooperative and has made great strides in recovering from the "Flood of 2016." In 2018, the Center's occupancy rate reached over 70%. We expect 2019 to reach a higher percentage of occupancy. The Dixie Business Center buildings have been restored and are being leased.



EMPLOYEES

Mary Acosta Betty Adams Walt Aldridge Justin Andrews Jacob Arledge Hijah Armstrong Wendy Armstrong Andrew Arnold Marc Aucoin Shinell Aultman Kenneth Bailey Jason Ballard Penny Bates Kewana Bell Jeff Bellington Troy Bergeron Jamie Berry Trent Bigner Jeremy Blouin Kenneth Bourgeois Daniel Brooks Chase Broussard Lori Broussard Julie Burns Luke Butler Cameron Campanile Ashley Carradine Nick Carruth Andrew Castello Gabriela Castillo Edgar Caston **Brooke Causey** Todd Chauvin Michael Chiasson Veronica Claiborne Jamie Coats Kevin Commander Josh Conleav Patricia Courtney Eric Crain Daniel Cross Johnathan Crowder Rickey Cummings Frederick Dabney Doug Dalgo Danny Delatte Edward DeLee Scott DeLee Jenny Desselle Paula Dixon Patrick Donohue Michael Doughty Ronnie Douglas Galen Dunbar Tiffany Dunn

Wade Duplessie John Ervin Vince Estes Cade Felps Frank Fowler Penny Fruge Cecil Garaudy Cole Glascock Travas Glascock Cody Glascock Andy Graham John Green **Dusty Guarino** Kip Guidry Stephanie Guidry Michelle Guidry Kelli Guidry Lee Guillot Aaron Guitreau Darren Harrell Philip Harris Kelvin Haymon Mystery Hester Orlando Hill Ray Hill Cole Holden James Holden Avesia Holland Thomas Holland Dante Holmes Scott Hoppe Collin Howell Austin Hudspeth Jeremy Jett David Jewell Mike Johnson Esha Johnson Toni Johnson Chanon Johnson Andrea Johnson Tylar Keefer Moussa Keita Thomas Klein Michael Knight Missy Knoblauch Ben Kyzar Chad LaCost Mark LaCost Chad Landry Devin Landry Jan Landry Jake Lane David Latona Jeff Lea

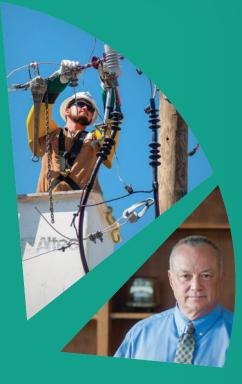
Sherri Lee

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Roman Lee Kaleb Lee Louis Lee Shawn Little Mark Liuzza Lorenza Lively Ken Lofton Jared Lougue Valarie Lozano Patrick Mansfield Jeffrey Marino Eathan Martin Melvin Martin Chasity McClure Page McClure Theodore McCrav Haley Meadows Brian Merritt Pernell Miles Josh Miller Scott Miller Luke Millet Justin Milton Yuan Mizell Tiffany Moore Ben Morein Christopher Morrissette Garrett Motichek Ouanika Muse Chad Norred Eric Ouber Jacob Overhultz Russchelle Overhultz Lacey Overmeyer Braden Owens Phillip Pace Kerri Pagano Jacob Parker Melvin Parker Lori Peek Daniel Pendergist Gina Pickering Randy Pierce Daniel Poirrier Donald Prest Joshua Prestridge Krystal Raymond Matthew Reed Terrie Reed Anita Reviere Nakita Ricard Sandra Richard Sam Rosso Rachel Roule

Linda Sanders Asa Scott Corey Sharpe Levy Sibley Brandon Simon Abigail Smith Kellie Smith Jared Soileau Charles Spillman Steven Spring Darren St. Pierre Jeremy Starns Wayne Stevenson Jeffrey Stewart Larry Stewart Raymond Stewart Ashton Stokes Erica Sullivan Blake Sullivan Patrick Tanner Esther Tapia Michael Taylor Marci Templet Agra Templet Craton Templeton Aaron Terrance Mason Thacker Wendy Thibodeaux Richie Thomas Russell Todd Maderis Trout David Tucker Bianca Tyson Ryan Vandersypen Johnathan Vann Rhowanda Vessel Chase Wascom Jeremy Wascom Booker Washington Doug Watson Daniel Watts Hannah Watts Carl Watts Carl Westbrook Darrel White Royland Wicker Caleb Wilkinson Derrick Willis Twyla Wilson Bodhi Wriaht Tyler Zimmerebner

Phillip Zito







SECURING ASSETS

FINANCIALS

ASSETS	2018	2017
UTILITY PLANT —		
Electric Plant in service	\$670,052,629	\$645,989,261
Construction work in progress	10,664,833	16,741,682
Other fixed assets	3,338,070	3,319,057
	684,055,532	666,050,000
Less: accumulated depreciation	(173,511,577)	(160,506,964)
Total utility plant, net	510,543,955	505,543,036
INVESTMENTS AND OTHER ASSETS —		
Investments in associated organizations	10,528,597	10,544,279
Notes receivable, long-term portion	40,488	62,642
Certificate of Deposit pledged	600,000	600,000
Total investments and other assets	11,169,085	11,206,921
CURRENT ASSETS —		
Cash and cash equivalents	7,360,027	111,023
Current portion of notes receivable	91,964	316,488
ACCOUNTS DESCRIVABLE	7,451,991	427,511
ACCOUNTS RECEIVABLE —	47.000.450	40.000.045
Consumers net of allowance	13,268,156	10,829,645
Other receivables	6,139,883	9,095,857
Unbilled revenue	11,956,088	13,376,801
Deferred fuel adjustment Materials and supplies	- 3,978,835	277,430 4,978,080
Other current and accrued assets	1,556,857	1,350,230
Other current and accided assets		
	36,899,819	39,908,043
Total current assets	566,064,850	557,085,511
OTHER ASSETS		
Deferred charges	63,039,162	73,276,507
Intangible, net	-	803
Deferred income tax asset	330,987	-
	233,537	
Total other assets	63,370,149	73,277,310
Total assets	\$629,434,999	\$630,362,821

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EQUITI	ES &
LIABIL	ITIES

Memberships \$451,695 \$4 Patronage 115,817,091 109,9 Other equities 4,763,779 4,3	017 446,390 972,327 395,543 814,260
Memberships \$451,695 \$4 Patronage 115,817,091 109,9 Other equities 4,763,779 4,3 Total equity 121,032,565 114,8 LONG-TERM DEBT	372,327 395,543 314,260
Patronage 115,817,091 109,9 Other equities 4,763,779 4,3 Total equity 121,032,565 114,8	372,327 395,543 314,260
Other equities 4,763,779 4,3 Total equity 121,032,565 114,8 LONG-TERM DEBT	395,543 314,260
Total equity 121,032,565 114,8 LONG-TERM DEBT	314,260
LONG-TERM DEBT	
	.07. 707
Notes payable, less current maturities 393,234,157 375,4	0/. 707
	194,/0/
Deferred interest-RUS notes 472,097	522,479
Total long-term debt <u>393,706,254</u> <u>376,</u>	017,266
CURRENT LIABILITIES —	
Cash Overdraft - 3,8	397,793
Current maturities of notes payable 12,336,390 13,3	357,405
Current portion of post-retirement benefit obligation 1,754,496 1,5	561,600
Lines of credit 10,861,843 14,7	754,453
Accounts payable 15,505,671 22,8	328,732
Consumer deposits 8,156,822 7,9	43,038
Accrued interest 523,385 2,2	288,762
Other accrued expenses and deferred credits 2,280,584	-
Customer refund 2,897,792 2,2	230,815
Total current liabilities 54,042,876 68,8	362,598
DEFERRED CREDITS AND OTHER LIABILITIES ————————————————————————————————————	
	103,700
·	64,997
Total deferred credits & other liabilities 60,563,304 70,6	668,697
Total equities and liabilities \$629,434,999 \$630,3	

DIXIE ELECTRIC MEMBERSHIP CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS AND PATRONAGE **CAPITAL YEAR ENDED DECEMBER 2018**

OPERATING REVENUE \$227 BBE 178 \$208 //36 60E

OPERATING REVENUE ———————————————————————————————————	\$224,685,148	\$208,436,695
OPERATING EXPENSES —		
Cost of power	136,907,211	124,622,544
Cost of sales	3,064	2,633
Distribution-operations	8,352,070	8,218,955
Distribution-maintenance	15,001,814	15,420,863
Consumer accounts	6,671,926	6,583,770
Administrative and general	8,179,718	7,677,972
Depreciation and amortization	23,287,627	19,666,257
Taxes	5,867,471	5,664,572
Other	2,138,286	2,736,291
Total operating expenses	206,409,187	190,593,857
Operating margins before fixed charges	18,275,961	17,842,838
FIXED CHARGES —		
Interest on long-term debt	12,228,211	12,795,695
Amortization on Reacquired debt	338,383	408,784
Other interest	1,228,116	835,056
Total fixed charges	13,794,710	14,039,535
Operating margins after fixed charges	4,481,251	3,803,303
CAPITAL CREDITS —	562,563	670,909
NON-OPERATING MARGINS —		
Interest income	228,710	147,292
Other income	615,362	27,151
Total non-operating margins	844,072	174,443
Income Tax Benefit	325,114	
Net margins	6,213,000	4,648,655
PATRONAGE CAPITAL, BEGINNING OF YEAR ———	109,972,327	105,702,862
Transfer to other equities	(368,236)	(378,990)
PATRONAGE CAPITAL, END OF YEAR —————	\$115,817,091	\$109,972,327
01		

AVERAGE MEMBERS BILLED/MONTH

110,312 1,633

AVERAGE KWHS/MONTH/MEMBER

2,161,771,613

SYSTEM PEAK DEMAND

2,124,892,000

SYSTEM STATISTICS

1,352 \$165.15





PROVIDING SAFE, RELIABLE AND AFFORDABLE ELECTRICITY TO CO-OP MEMBERS SINCE 1938.

DEMCO.ORG